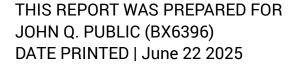
ACUSTOM BIRKMAN REPORT SET

THIS REPORT WAS PREPARED FOR: JOHN Q. PUBLIC (BX6396) DATE PRINTED | June 22 2025







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Self-assessment is the first step in the career planning process. It can be a valuable tool for clarifying career direction, assisting in career transition and capitalizing on innate preferences that contribute to job satisfaction and success. Your results have been generated from your responses to The Birkman Method® assessment. This comprehensive assessment measures behavioral traits, motivation, stress and occupational interests. The Birkman Method is backed by over 70 years of research and application.

Your Career Exploration Report is designed to give you a deeper understanding of yourself and the career options that are your best fit. Your report can help confirm career choices you are making, show you alternative career choices and build your personal awareness of the strengths, motivators and working environments that will help you succeed.

As you review your results, do not let them limit your career exploration. Rather, use your results as a guide for further exploring different career options that hold the highest potential for your success and well-being. With the assistance of a qualified career professional, you can develop career strategies and techniques to achieve your career goals.

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You are unique. Your interests and behaviors define who you are and tell you how you are motivated. Imagine the possibilities if you were able to clearly communicate not only your skills, but also your most effective behavior for elevated performance.

The Birkman Career Exploration Report examines your relational characteristics from multiple angles and uses that information to highlight key career areas that will provide you with the greatest potential for success.

The first portion of your report explores four important dimensions of who you are:

Birkman Interests

What you like; activities you prefer

Usual Behavior

How you relate to the world around you; the behavior other people see

Needs

The support you need from others and the environment around you

Stress Behavior

Negative, reactionary behavior when frustrated and your needs are not met

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THE COLORS OF THE BIRKMAN METHOD

To help simplify information, the Career Exploration Report uses colors throughout each area. This is to help you identify your own characteristics and also understand the differences that exist with each area. Since every individual is different, it is unlikely that you will see one color consistently throughout your report. Your unique color combination is the most important as it describes your unique attributes and provides a roadmap to reach your greatest potential.

BIRKMAN INTERESTS

RED

- Implementing
- Seeing a finished product
- · Solving practical problems
- · Working through people

GREEN

Working with people

Persuading

• Sc

- Scheduling
- Doing detailed work
- Keeping close contact
- · Working with numbers
- · Working with systems

- Planning
- Dealing with abstraction

· Selling and promoting

Motivating people

· Counseling or teaching

- · Thinking of new approaches
- Innovating
- Working with ideas

USUAL BEHAVIOR

RED

- Friendly
- Decisive and energetic
- Frank
- Logical

- Competitive
- Assertive
- Flexible
- Enthusiastic about new things

- Orderly
- Concentrative
- Cautious
- Insistent

- Insightful
- · Selectively sociable
- Thoughtful
- Reflective
- Optimistic

BLUE

GREEN

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NEEDS

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Ш

- · Encourage group interaction
- Offer clear-cut situations
- Give plenty to do
- · Be direct and logical

- Encourage an organized approach Permit concentration on tasks
- Offer an environment of trust
- Be consistent

· Encourage competition

Offer individual support

Allow time for reflection

- Be assertive
- Allow flexibility
- Introduce novelty and variety

Encourage expression of feelings

Give time for difficult decisions

GREEN

STRESS BEHAVIOR

RED

- · Find it hard to give individual support
- Become impatient
- · Are "busy" for the sake of it
- Dismiss others' feelings

· Are easily distracted

- Distrust others
- Become domineering
- Fail to follow the plan

- Become over-insistent on rules
- Resist necessary change
- Are reluctant to confront others
- May be taken in

Ignore social convention

- Become indecisive
- Find it hard to act
- See the worst possibilities

GREEN

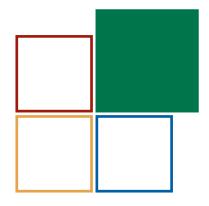
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BIRKMAN INTERESTS

THE ACTIVITIES YOU ENJOY MOST

Your Birkman Interests indicate the type of work you enjoy, the hobbies that captivate you, and the activities that bring pleasure and fulfillment. Interest does not relate to talent or skill within any area, but is critical to finding a successful and satisfying career.



Interests in the Green quadrant include:

- · Selling and promoting
- Persuading
- Motivating people
- Counseling or teaching
- · Working with people

You will be drawn most heavily to job roles that involve:

- · Helping Others
- · Motivating and Persuading

Job functions you will be attracted to will allow for:

- Being an advocate for the people or volunteering for special projects to support advancement of social conditions
- Motivating and influencing others either through persuasion or education

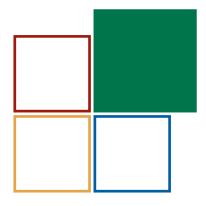
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USUAL BEHAVIOR

HOW YOU RELATE TO OTHERS

Usual Behavior is the positive behavior we have learned to use as a means of achieving success. It is your own personal socialized behavior that you have learned works best for you and what others see as your strengths.



Usual Behaviors in the Green quadrant include:

- Competitive
- Assertive
- Flexible
- · Enthusiastic about new things

Your Usual Behavior indicates that you are:

- Responsive and independent
- · Flexible and enthusiastic

You may also tend to be:

- · Selectively sociable
- Thoughtful
- Optimistic

In describing yourself, be sure to indicate:

- That you enjoy working with others
- That you persuade and motivate others toward action
- · That you enjoy exploring the possibilities
- That you emphasize the benefits for the group, not just for yourself

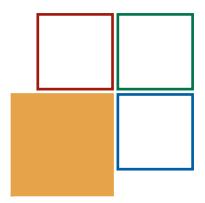
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NEEDS

SUPPORT NEEDED FROM ENVIRONMENT AND OTHERS

Our Needs are a vital part of who we are, and perhaps the most important aspect of our personality. Our Needs describe how we want to be treated, supported and motivated. Our Needs must be met in order for us to exhibit our Usual Behavior.



Needs in the Yellow quadrant include:

- Encourage an organized approach
- Permit concentration on tasks
- Offer an environment of trust
- Be consistent

Your Needs indicate that you prefer:

- Friendly, yet casual relationships
- Specific direction and control
- Demanding projects
- · Defined scheduling

To access these attributes within an organization, ask questions such as:

- How dynamic is the working environment? does change occur often?
- Are there set policies and procedures in place for operating?
- Will the position include having to address large groups of people?
- What types of support systems will be in place to help me be successful in this role?
- Describe the leadership style of the person to whom I will be reporting

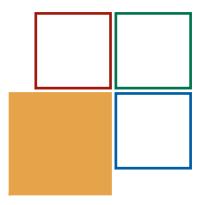
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STRESS BEHAVIOR

NEGATIVE BEHAVIOR EXPERIENCED WHEN FRUSTRATED

Stress Behavior results when our Needs are not being met. Although it is completely natural for Stress Behavior to occur, it is often seen by others as negative, ineffective and quite costly in human terms.



Stress Behaviors in the Yellow quadrant include:

- Become over-insistent on rules
- Resist necessary change
- Are reluctant to confront others
- May be taken in

When frustrated and under stress, you may:

- Be over-controlling
- Become resistive to change
- Conform to prevailing thoughts
- · Become quietly resistive
- Appear rigid

To manage this stress behavior when it occurs:

- Set proactive agendas that are yours rather than reacting to agendas set for you
- Experiment with small changes in plans so you can more readily adapt to larger changes
- Practice new, cutting-edge approaches on familiar tasks
- Avoid withdrawing to avoid conflict, express your thoughts persuasively
- Risk a little by trying new innovative approaches

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SUMMARY

In any career journey it is important to use information regarding your behavior and motivations in conjunction with your skills, knowledge, abilities, and values to find the ideal career that lets you reach greatest potential.

REMEMBER THESE KEY POINTS WHEN ASSESSING FUTURE ROLES AND CAREERS

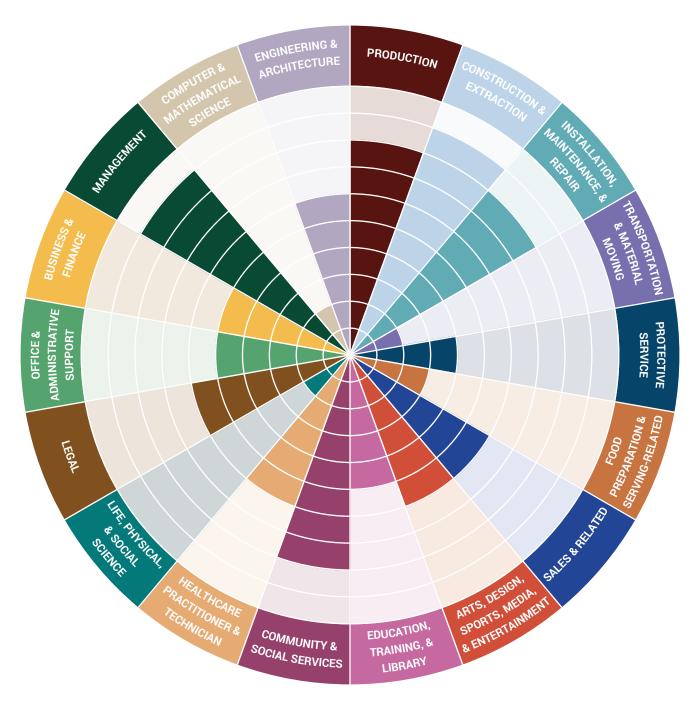
BIRKMAN INTERESTS Seek out roles that incorporate activities that allow you to:	SELL AND PROMOTE PERSUADE MOTIVATE PEOPLE COUNSEL OR TEACH WORK WITH PEOPLE	*
USUAL BEHAVIOR Your style when relating to others and accomplishing tasks is:	ASSERTIVE COMPETITIVE FLEXIBLE SPONTANEOUS ADVENTUROUS	
NEEDS To be productive, make sure the environment around you:	ENCOURAGES AN ORGANIZED APPROACH PERMITS CONCENTRATION ON TASKS OFFERS AN ENVIRONMENT OF TRUST IS CONSISTENT	
STRESS BEHAVIOR Under stress you may:	BECOME OVER-INSISTENT ON RULES RESIST NECESSARY CHANGE BE RELUCTANT TO CONFRONT OTHERS BE TAKEN IN	

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JOB FAMILIES

The Job Families section is a detailed profile analysis comparing your degree of match to successful individuals in various Job Families and Job Titles. Each Job Family is based on multiple profiles that have been created by examining individuals in similar roles that have demonstrated success. Your scores are determined by comparing you to those profiles to identify the environments that offer the greatest potential of success. The overview below displays your strongest career options that have the best potential fit for you.



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JOB FAMILIES / JOB TITLES

This section takes an in-depth look at the specific jobs you look most and least similar to within each of the Job Families. When online, click on the hyperlinked Job Titles to visit the US Department of Labor website where you can explore each Job Title in more detail.

Construction & Extraction

Performing hands-on work functions related to the building of structures or the removal of materials from natural settings for use in construction or other applications. Duties may include bricklaying, carpentry, masonry, roofing, plumbing, inspecting integrity of structures according to building codes, mining, drilling, and disposal of construction by-products, using specialized tools and equipment.

- Electricians
- Carpenters
- Supervisors Of Construction & Extraction Workers

Management

Planning, directing, and coordinating high-level activities within an organization. Duties may include managing personnel, creating budgets, developing and implementing strategies, creating organizational policies, and supervising company operations. These managerial functions are similar in nature across various industries and fields (e.g. engineering, sales, human resources, medical).

- General & Operations Managers
- Public Relations & Communication Managers
- Property Managers
- Food Service Managers
- Medical & Health Services Managers

Community & Social Services

Counseling, rehabilitating, and/or supporting social and psychological matters of individuals, groups, or communities. Duties may include helping individuals maximize their mental and emotional well-being, cope with addictions, and lead healthy lifestyles, as well as providing spiritual, moral, or vocational guidance.

- Social & Human Service Assistants
- Counselors & Therapists
- Directors (Religious Activities & Education)

Installation, Maintenance, & Repair

Performing hands-on work functions related to the installation,
maintenance, and repair of various machinery, systems, vehicles, and othe

maintenance, and repair of various machinery, systems, vehicles, and other serviceable equipment. Duties may include diagnosing, adjusting, servicing, and overhauling engines, telecommunications and/or security systems, heating, vacuuming, and air-conditioning units, and electronics.

- Transportation Mechanics & Technicians
- Electrical & Electronics Repairers
- Telecommunications Equipment Installers & Repairers

Production



Producing, creating, and/or manufacturing a variety of products (e.g., food, lumber, electrical equipment, fabrics, metals, plastics, stones, fuel) through the operating of specialized tools and/or equipment. Duties may include baking pastries, binding books, cutting, shaping, and assembling furniture, assembling electronics, shaping molten glass, fabricating jewelry, welding metal components, among other specific production tasks.

- Assemblers, Fitters, Finishers, & Calibrators
- Power, Gas, Chemical, & Waste Plant/System Operators
- Printing/Prepress Operators & Bindery Workers
- Industrial Production Managers
- Machinists

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JOB FAMILIES / JOB TITLES

Engineering & Architecture

Applying principles and technology of chemistry, physics, and other scientific disciplines into the planning, designing, and overseeing of physical systems and processes. Duties may include creating, testing, developing, and maintaining tools, machines, electrical equipment, buildings/structures, or other physical entities.

Engineering Managers

- Petroleum Engineers
- · Computer Hardware Engineers
- Mechanical Engineering Technicians
- Electrical Engineers

Healthcare Practitioner & Technician

Providing medical care and treatment in an effort to achieve optimal mental and physical patient well-being. Duties may include assessing patient health, diagnosing illnesses, performing surgery, prescribing medication, implementing prevention strategies, conducting/reviewing laboratory diagnostics, and supervising medical support staff. Most of these occupations require a graduate education.

- Medical & Health Services Managers
- Physicians
- Medical Technologists & Technicians

Sales & Related

Selling goods or services to a wide range of customers across various industries. Duties may include selling retail, appliances, furniture, auto parts, medical services, insurance, real estate, financial or consulting services, securities and commodities, as well as other products/services.

Supervisors Of Retail Sales Workers

- Marketing Managers
- Telemarketers
- Supervisors Of Non-Retail Sales Workers

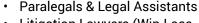
Arts, Design, Sports, Media, & Entertainment

Creating and/or expressing ideas or demonstrating talents through various media for entertainment, informational, or instructional purposes. Duties may include acting, dancing, singing, designing graphics, operating media equipment, translating text, writing literature, producing/directing movies or plays, public speaking, radio announcing, competing in sporting events, news reporting, among other specific functions within the media.

- Public Relations & Communication Managers
- Public Relations Specialists
- Graphic Designers

Legal

Researching, litigating, and documenting matters relating to the law, specializing in litigation, arbitration, transcription, investigation, or negotiation of legal issues. Duties may include representing clients in legal proceedings, examining legal statutes, documenting agreements, drafting contracts, investigating cases, and transcribing hearings.



- Litigation Lawyers (Win-Lose Outcomes)
- Corporate Lawyers (Consensual Outcomes)

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JOB FAMILIES / JOB TITLES

Business & Finance

Analyzing and evaluating business/financial information for the purposes of documenting, making recommendations and/or ensuring adherence to business protocol. Duties may include preparing financial reports, developing investment strategies, analyzing general business trends, or assessing risk/liability, to streamline the operations of an organization.

Education, Training, & Library

Teaching/training individuals or groups of people academic, social, or other formative skills using various techniques/methods. Duties may include instructing children, adolescents, adults, individuals with special needs, or other specific samples within a formal or informal setting, creating instructional materials and educational content, and providing necessary learning resources.

· General & Operations Managers

- Employment, Recruitment, & Placement Specialists
- Training & Development Managers
- Human Resources Managers
- Financial Analysts

Education Administrators (Postsecondary)

- Secondary School Teachers (Except Special Education)
- Education Administrators (Elementary & Secondary)

Office & Administrative Support

Providing clerical support within an organization. Duties may include preparing statements, tracking accounts, record keeping, bill collecting, making phone calls, scheduling appointments, entering data, providing customer service, ordering and tracking inventory, handling monetary transactions, among other administrative support tasks.

· Property Managers

- Supervisors Of Office & Administrative Support Workers
- · Human Resources Assistants
- · Data Entry Keyers
- Office Clerks (General)

Healthcare Support

Providing support functions in the healthcare field. Duties may include assisting physicians with patient care and treatment, rehabilitation, record

keeping, transcription, and other routine medical functions.

- Medical Assistants & Transcriptionists
- Nursing Aides, Orderlies, & Attendants

Protective Service



Serving and protecting the best interests of the community, environment, and/or individuals, adhering to federal, state, and local laws. Duties may include investigating criminal cases, regulating traffic and crowds, fire fighting, ticketing/arresting perpetrators, inspecting baggage or cargo, responding to emergency situations, patrolling designated areas, guarding establishments, and providing other security measures.

- Security, Police, & Fire Fighting Enforcement Managers
- Security Guards
- Supervisors Of Police, Fire Fighting, & Correctional Officers

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JOB FAMILIES / JOB TITLES

Farming, Fishing, & Forestry



Performing various outdoor activities related to agriculture, horticulture, aquaculture, and/or forestry. Duties may include attending to live farm, ranch, or aquacultural animals, planting, cultivating, and harvesting crops, hunting and trapping wild animals, developing, maintaining, or protecting forested areas and woodlands, and/or cutting, sorting, and grading trees for multiple uses.

Food Preparation & Serving-Related



Preparing and cooking foods and/or serving patrons in dining establishments or other settings. Duties may include checking food quality, mixing drinks/ingredients, cleaning dishware, taking orders, planning menus, and other food/serving-related functions.

- Food Service Managers
- Bartenders
- Waiters & Waitresses

Building/Grounds Cleaning & Maintenance



Cleaning and maintaining hotels, hospitals, offices, and other establishments, as well as landscapes. Duties may include groundskeeping, planting trees, watering plants, housekeeping, washing windows, vacuuming, exterminating pests, among other cleaning and maintenance tasks.

- Supervisors Of Housekeeping, Janitors, & Groundskeepers
- Housekeeping, Janitors, & Groundskeepers

Computer & Mathematical Science



Designing, developing, and maintaining databases, software, hardware, networks, and other information/logic systems. Duties may include collecting/organizing data, computer programming, providing technical support, web design, and configuring communication systems, among other data-driven functions.

- Computer & Information Systems Managers
- Data Warehousing & Mining Analysts
- Operations Research Analysts & Statisticians

Life, Physical, & Social Science



Applying scientific knowledge and expertise to specific life, physical, or social science domains. Duties may include researching, collecting/analyzing qualitative and quantitative data, conducting experimental studies, devising methods to apply laws and theories to industry and other fields (e.g., mental health, agriculture, chemistry, meteorology, plant and animal life, human behavior and culture).

- Biological & Agricultural Technicians
- Natural Sciences Managers
- Microbiologists

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JOB FAMILIES / JOB TITLES

Transportation & Material Moving



Piloting, driving, operating, or navigating transport vehicles or material moving machinery (e.g., aircraft, automobiles, water vessels, construction cranes, locomotives, tractors). Duties include flying commercial airplanes, directing air traffic, driving public or school buses, taxis, trucks, ambulances, commanding motor-driven boats, inspecting freight and cargo, conducting trains, operating forklifts, among other transportation and material moving tasks.

- Freight, Stock, & Material Handlers
- Supervisors Of Vehicle Operators
- · Pilots

Personal Care & Service



Providing personal assistance, care, and services to individuals in various contexts. Duties may include attending to children, caring for the elderly or disabled, coordinating tourist travel, ensuring safety and comfort to travelers, providing cosmetic services, coordinating recreational activities for residential facilities, as well as other personal care and service tasks.

- Child Care Workers & Home/Personal Care Aides
- Hairstylists, Manicurists, & Morticians

BIRKMAN INTERESTS

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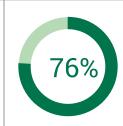


SOCIAL SERVICE

Helping, advocating for people

Activities include:

Teaching, counseling, volunteering



PERSUASIVE

Persuading, motivating, selling

Activities include:

Debating, influencing, promoting

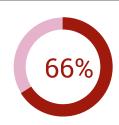


NUMERICAL

Working with numbers and data

Activities include:

Accounting, investing, analyzing



TECHNICAL

Hands-on work with technology and machinery

Activities include:

Programming, assembling, using gadgets

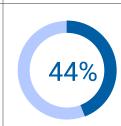


ARTISTIC

Creation, appreciation for arts, aesthetics

Activities include:

Painting, appreciating art, designing



MUSICAL

Playing, singing or listening to music

Activities include:

Attending concerts, collecting and appreciating music



ADMINISTRATIVE

Systems, order and reliability

Activities include:

System tracking, record keeping, categorizing



SCIENTIFIC

Research, analysis, intellectual curiosity

Activities include:

Investigating, exploring medicine, experimenting



OUTDOOR

Work in an outdoor environment

Activities include:

Being outdoors, farming, gardening



LITERARY

Appreciation for language

Activities include:

Writing, reading, editing

BIRKMAN INSIGHTS

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UNDERSTANDING BIRKMAN INTERESTS

The following statements are generated from your Birkman Interests scores. Carefully read each statement and check the ones that are most significant to you. Remember, a statement appears because it may be significant for you, not because it is significant. Only you can decide which statements are most relevant for you.

Significant level of interest in activities involving influencing or persuading other people Persuasive H
Significant level of interest in helping others Social Service H
Above-average liking for working with numbers or in an environment that has a strong numerical component Numerical H
Low level of interest in the written or "read" word Literary L
Unusual combination of liking for persuasive activities and for tasks involving numbers. Most people score high on one or the other (or neither). Persuasive H; Numerical H

BIRKMAN INSIGHTS

JOHN Q. PUBLIC

THE EFFECT OF INTERESTS ON YOUR WORK

The following statements are generated from your Birkman Interests scores. Carefully read each statement and check the ones that are most significant to you. Remember, a statement appears because it may be significant for you, not because it is significant. Only you can decide which statements are most relevant to you.

You have an above-average affinity for numbers. Work in the area of computers or financial services and products would be worth exploring
You have above-average interest in promoting ideas, products, or services
You have an unusual combination of promotional interest and an affinity for numbers. You might be effective in pre-sales or post-sales work, selling financial products or services, or positions which involve some accounting work with selling activities
You are likely to respond well to positions which involve helping people
You are more interested in work which helps other people than might be suspected from the rest of your interests
You are more attuned to working with numbers than people who share your general interests
You are not likely to be interested in positions which involve reading or writing

BIRKMAN INSIGHTS JOHN Q. PUBLIC



YOUR LEARNING STYLE

The following statements are generated from your Birkman Interests and Component Need scores. Carefully read each statement and check the ones that are most significant to you. Remember, a statement appears because it may be significant for you, not because it is significant. Only you can decide which statements are most relevant to you.

You enjoy projects which involve directly influencing the thinking of other people
You relate well to topics or projects that deal with people, particularly social issues or matters
You are likely to grasp numerical concepts quickly
You like to be dealt with in a straightforward manner in one-on-one dealings with your tutor
You prefer to be instructed in a small-group setting, or even alone where that is possible
You do best when you can see your instructor as a natural authority figure
You are fundamentally more concentrative than may sometimes be realized: you need opportunities to focus your attention for best performance

BIRKMAN INSIGHTS

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YOUR JOB SEARCH

The following statements are generated from your Component Usual, Component Need and Component Stress scores. Carefully read each statement and check the ones that are most significant to you. Remember, a statement appears because it may be significant for you, not because it is significant. Only you can decide which statements are most relevant to you.

SECTION 1: Approaching your job search		
Oirectly ask those you know for networking contacts		
Use your organizing approach and follow a structured plan as you pursue your job search		
Oldeally, find a job that allows you to be competitive and to be paid on results		
If possible, actively start your job search as soon as you can		
You will feel you are achieving most if you pursue several different lines of inquiry at the same time		
SECTION 2: When the job search becomes stressful		
Ounder pressure, you can be a little too terse		
O You are tempted to withdraw or hide when things get tough		
 You have a tendency to focus too much on what the job pays and not enough on things like work conditions 		
You can find it hard to sit still and concentrate on what you committed to do, because it is easier to keep trying something new		
SECTION 3: Finding and developing a support group and/or process		
Seek the support of friends who will be direct and straightforward with you		
One or two close supporters are more beneficial to you than a group of more casual friends		
Stay away from distractions		

BIRKMAN INSIGHTS JOHN Q. PUBLIC



HOW YOU APPROACH JOB INTERVIEWS

The following statements are generated from your Component Usual, Component Need and Component Stress scores. Carefully read each statement and check the ones that are most significant to you. Remember, a statement appears because it may be significant for you, not because it is significant. Only you can decide which statements are most relevant to you.

SECTION A: When you are at your best in the interview

	You respond directly and unselfconsciously to questions
	You are most comfortable when the interview follows a structured format rather than being casual or informal
	You are not afraid to express your differences with the interviewer
	You are not afraid to discuss remuneration issues, particularly where these are related to competitive achievement
	You are likely to come across in the interview process as an energetic candidate
	You may well address two or more topics at the same time during the interview process
SEC	TION B: When you are less at ease in the interview
SEC	TION B: When you are less at ease in the interview You can be too direct and straightforward
SEC	
SEC	You can be too direct and straightforward
SEC	You can be too direct and straightforward You may fail to respond adequately to social cues in the interview process You may become unexpectedly domineering, particularly if annoyed by some aspect of the

SECTION C: Preparing for the interview

Practicing with a friend before an interview is an excellent idea. If you do this, you should ask your friend to watch particularly for the potential issues listed here

BIRKMAN INSIGHTS JOHN Q. PUBLIC



HOW YOU APPROACH JOB INTERVIEWS

You should be prepared to be courteous if the interviewer is attempting to put you at ease
You should remember that you may need to show social abilities if there is an interviewing panel or if the interview is conducted in a social setting
You need to keep calm even if you feel provoked in some way during the interview process
You should be prepared for an interviewer to ask some unrelated question while you are still answering the previous question